

A man in a dark suit and a woman in a white shirt are looking at a laptop in a modern office. The man is pointing at the screen. There are coffee cups on the desk.

QUALIFICATION : GIG 1002

Banking | Retail and Commercial

November 2022 – January 2023

QUALIFICATION : GIG 001 KEY WORD SEARCH: Unbundled Consulting, Corporate Finance Project, SME Support, Sydney, Financial Services

Summary: ICG to supply two Independent subject matter experts for an assurance project to provide additional technical expertise and a second set of eyes check.

Project description/approach	<ul style="list-style-type: none"> Confirming/ defining a complete list of possible corporate action types in the Australian market Confirming which of these corporate actions required action/participation by the holder/investor Review and provide comments on a current draft methodology for historic or implied values of certain corporate action types Report findings, comments, observations to the program assurance leader.
Why ICG was needed	<ul style="list-style-type: none"> Client had a large and high-profile project that required additional corporate finance specialists, with a focus on financial markets and investment and corporations' valuations. The ability to gain additional support at short notice was invaluable to bolster project capability and deliver an excellent result.
Impact delivered by ICG	<ul style="list-style-type: none"> Ability to quickly augment the team with additional proven SME capability and capacity that could hit the ground running in less than a week.
Critical insights/new ICG IP available to new clients	<ul style="list-style-type: none"> No publishable IP, but our experts are now even more experienced.
Client feedback “Would you use ICG again, and if differently, how?”	<ul style="list-style-type: none"> Yes, high quality SMEs, easy to work with, logistics were seamless to engage.

Client					
Industry	• Banking				
Sector	• Retail and Commercial				
Geography	• Australian based, Sydney head-quartered				
Project period/duration					
November 2022 – January 2023					
ICG Contact Partner for more information					
David.Moloney@internalconsulting.com + 61 – 412 362 594					
Project Scale	USD \$0-\$50K	USD \$50K-\$100K	USD \$100K-\$250K	USD \$250K-\$1M	USD \$1M Plus
ICG contribution		X			
Total scale				X	



Contact your Partner for more information

David Moloney

David.Moloney@internalconsulting.com

+ 61 – 412 362 594

Visit our website at www.internalconsulting.com



Accredited Professional Transcript Accredited Professional TOR789

Expertise

Professional TOR789 is a Principle Consultant with extensive experience in transformational projects involving Risk, technology and people. Projects involve multinational corporations implementing new models, strategies, major product roadmap changes or post acquisition integration

Astute problem solver with a passion for using quantitative methodology and technology to research, design and implement capital market systems; extensive quantitative finance knowledge, and talent for relationship management across broad functions in highly complex, regulated sectors.

Expertise in:

- Extensive experience managing end-to-end projects in multi-party regulated environments.*
- Strong communicator from C-Level to Junior team members in my practice and client firms.*
- Strong understanding of capital markets and financial products and derivatives*
- Deep knowledge of Financial and Operational risk management concepts and mitigation methods*
- M&A experience in the banking and insurance sectors.*
- Clear understanding of operational risks, protocols and requirements in highly regulated environments*
- Writing requirements, white papers and memos with clarity for audience spanning board level executives to developers*

Business & Consulting Roles

Partner, Post Acquisition Technology Transformation. Lead Consultant to transform the core processing systems of a global Asset manager while maintaining their current high availability services. Role involves the overall management of technology development, process change management and operational readiness for integration of new systems, processes and people

Partner. Strategic Product Roadmap review. working with a Financial Services Software firm to review their product roadmap and provide competitor review.

Lead Consultant. Banking Digital Transformation. Working with the COO to introduce a new SaaS based technology stack with a new target operating model to support the organizations digital banking transformation

Partner, Global Asset Manager Core Custodial Engine Rebuild

Partner leading overall engagement to rebuild core custodial and settlement engine in a regulated environment. Provide stakeholder level oversight as well as architecture expertise to all facets of a multi-year project.

Investor and Partner. Fintech Data Platform

One of the initial members of the senior team to leverage a completely new data fabric platform that represents the first big shift in data management and data security since the relational database. Led the team implementing the Data Fabric by global financial institutions such as Royal Bank of Canada (RBC), TD Bank, CIBC as well as the Creation of a Governance, Risk and Compliance solution at a Large Asset Manager

Solution Architect, Wholesale Bank Digital Transformation

Re-Design of mortgage securitization program. The new solution design took into account enhanced risk and regulatory standards as well as public and private securitization options. Designed and built lending solution that connected over 100 regional banks, Canadian Revenue Agency and regulators for a federal government loan program. This program had to meet stringent government oversight requirements and operational risk reviews from multiple parties.

Partner, Market Risk System Implementation

Subject matter expert on risk and liquidity system models, research and system architecture. Engaged in Illiquid asset model design, testing and implementation in the overall risk framework. Advised on the development and execution of the process to verify the risk system was within accuracy and governance thresholds.

Employment History

2014-Present. Financial Services consulting firm working with Tier 1 banks, pension funds and global asset managers

2014, Manager. Management consulting group working on Capital Markets transformation projects for banks and insurers globally.

2012-2014, Quantitative Consultant. Advised and built valuation models across asset classes for enterprise clients in the banking, pension and insurance verticals

2006-2012, Quantitative Consultant. Part of the R&D group building valuation models and dynamic, risk-managed trading strategies for global insurance companies

Professional Associations

Financial Risk Manager (FRM), Member since 2008

Education

Bachelor of Mathematics, Honours Operations Research, Co-op Program,
University of Waterloo, Waterloo ON (2006)

ICG Accreditation

Internal Consulting Group (ICG) is pleased to confirm **Accredited Professional TOR789** is entitled to carry the designation 'Accredited Professional of ICG'. Accredited Professional accreditation is available only to highly select and respected consulting professionals, and provides the highest assurance of quality consulting services available in the independent services market.

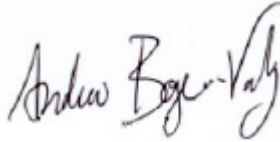
Accredited Professionals are certified by ICG to have:

- Agreed to uphold the professional code of conduct for ICG Accredited Professionals, which is defined in the ICG Accredited Professional rules available on our web site at www.internalconsulting.com
- Have exceeded the requisite consulting professional and project quality assurance standards as defined by ICG
- Verifiable management consulting experience in designated areas of specialisation.
- Agreed to participate in an independent and anonymised engagement review process administered by ICG
- Agreed to only invoice engagement fees upon satisfactory delivery of specified services

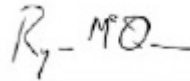
In addition, Accredited Professionals have agreed to contract with ICG as they deem necessary to:

- Access a broad range of continuing professional development courses
- Access ICG subject matter experts and extra resources as required to complete their engagements
- Access professional research and document production services to ensure the highest quality standards

ICG will supply potential clients (on request) with access to bona fides, proof of insurance, and relevant anonymised engagement review data for the Accredited Professional. For further information on ICG and its services, visit www.internalconsulting.com .



Andrew Boyes-Varley
Curation Officer
Northern Hemisphere



Ryan McQueen
Curation Officer
Southern Hemisphere

Internal Consulting Group
<http://www.internalconsulting.com>



Accredited Professional Transcript
Accredited Professional SYD0061

Expertise

Professional SYD0061 The accredited professional has 24 years transaction experience advising boards and senior management teams in Australia in relation to mergers and acquisitions and related financial due diligence. His experience includes hands on execution of over 150 M&A transactions on buy and sell sides.

Business & Consulting Roles

Following are representative engagements which included financial due diligence, for which the Accredited had responsibility.

Industrial services: Many engagements including business acquisition, business sale, business valuation, independent expert's report, capital raising, capital strategy, JV formation.

Financial services: Many engagements including business acquisition, business sale, corporate finance strategy, IPO, takeover defence, strategic board advisory, independent expert's report.

Technology: Many engagements, including business sale, business acquisition, valuation, JV formation, capital raising.

Employment History

1996 – Present: Director, Responsible for over 200 corporate finance engagements, including over 150 M&A transactions, including financial due diligence.

1985 – 1996: Associate Director. Several senior management roles, including responsibility for financial markets management accounting, responsibility for financial markets RBA returns, establishment and management of several trading desks and the development of valuation models and risk management from first principles, IT strategy and AI applications.

Professional Associations

CFA Institute, CFA Charterholder since 2007.

Education

B.Bus (Accounting & Finance), University of Technology Sydney, Australia.

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